

EMERGENCY RESPONSE PLAN



TOWN OF PETROLIA

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ADMINISTRATION

Introduction

The Emergency Plan for the Town of Petrolia has been developed to reflect our community's public safety requirements.

Municipalities routinely respond to situations requiring emergency and public services; however, some conditions may escalate beyond the scope of normal operations and/or resources. It is for these situations that the Emergency Response Plan has been developed. The effective use and maintenance of this Plan is reliant upon all concerned being aware of its provisions and prepared to fulfill their roles and responsibilities in the event of an emergency. Responsible individuals are expected to participate in emergency training, and exercises that will assist them in the fulfillment of their roles accordingly.

The heads of departments and agencies are expected to develop their own internal notification lists, procedures, and contingency plans to fulfill their departmental or agency responsibilities.

Together we work to ensure that our community is prepared to respond to an emergency in the most effective manner possible.

Aim

This plan aims to make provision for the extraordinary arrangements and measures that may have to be taken to safeguard property and the health, safety, and welfare of the inhabitants of the Town of Petrolia when faced with an emergency.

<u>Authority</u>

The Emergency Management and Civil Protection Act, R.S.O. 1990, Chapter E.9 is the legal authority for this emergency management plan in Ontario. The Emergency Management and Civil Protection Act states that:

"The Head of Council of a municipality may declare that an emergency exists in the municipality or any part thereof and may take such action and make such orders as he or she considers necessary and are not contrary to law to implement the emergency plan of the municipality and to protect property and the health, safety, and welfare of the inhabitants of the emergency area."

Definition of an Emergency

The Emergency Management and Civil Protection Act defines an emergency as:

"a situation or an impending situation that constitutes a danger of major proportions that could result in serious harm to persons or substantial property damage and that is caused by the forces of nature, a disease or health risk, an accident or an act whether intentional or otherwise."

For the purposes of this plan, an emergency may be defined as a situation or the threat of an impending situation, abnormally affecting the health, safety, welfare, and property of the residents of the Municipality, which by nature of its magnitude, requires a controlled and coordinated response by multiple agencies, under the direction of the Emergency Control Group. Emergencies are distinct from the normal daily routine carried out by municipal first response agencies/departments such as fire, police, EMS, health, etc.

Action Prior to Declaration

When an emergency exists but has not yet been declared to exist, Municipal employees may take such action(s) under this emergency management plan as may be required to protect the lives and property of the inhabitants of the Town of Petrolia.

Requests for Outside Assistance

Assistance may be requested from the County of Lambton at any time by contacting any member of the County Emergency Control Group. The request shall NOT be deemed to be a request that the County assume authority and control of the emergency.

Assistance may also be requested from the Province of Ontario at any time without any loss of control or authority. Any request for assistance should be made by contacting Emergency Management Ontario:

PEOCD Phone # 1(800)-314-0472 or (416)-314-0472

A Contact List for Outside Emergency Assistance, including other levels of government and provincial or regional services, is contained within **Appendix B**.

Freedom of Information and Privacy Protection

Any personal or proprietary information collected under the authority of this Plan shall be used solely for the purpose of planning, preparing, and conducting responses to emergencies impacting the Town of Petrolia. The release of information under this Plan shall be made in conformity with the Ontario Freedom of Information and Protection of Privacy Act.

Plan Maintenance

The Town of Petrolia Emergency Response Plan was approved in 2024 and it must be kept current and viable by adherence to a maintenance schedule. Responsibility for the plan being kept up to date rests with the Community Emergency Management Coordinator (CEMC) and the Emergency Management Program Committee.

The emergency telephone numbers will be reviewed on an annual basis.

The Emergency Notification System will be tested annually as a minimum requirement.

The Plan will be exercised once every year as a minimum requirement.

The Emergency Control Group and Support Staff shall receive training and participate in an exercise, once every year as a minimum requirement.

The Vital Services and Local Resources Directories should be updated annually.

The CEMC will determine the schedule under which the maintenance activities will be performed.

The CEMC may update, correct, or amend any information contained within the appendices of this Emergency Response Plan on an as-required basis. In addition, while amendments to the body of the Plan require formal Council approval, minor editorial revisions, such as editorial changes to text, section numbering, or reference changes will not require full Council approval.

Plan Distribution

Complete copies of the Emergency Response Plan, including appendices, will be used primarily for training or Emergency response.

It is understood that Emergency Control Group members are not expected to carry a copy of the Town of Petrolia Emergency Response Plan with them at all times. Since the nature of an Emergency notification normally requires an immediate response to the Municipal EOC, therefore complete copies, including all appendices, will be kept at the Emergency Operations Centre for issue during training or an actual municipal emergency.

Every member of the primary Emergency Control Group, along with the Council, will be issued a copy of the main body of the Emergency Plan.

Any Emergency Control Group member may inspect the complete plan at any time upon request.

MUNICIPAL EMERGENCY CONTROL GROUP (ECG)

Membership

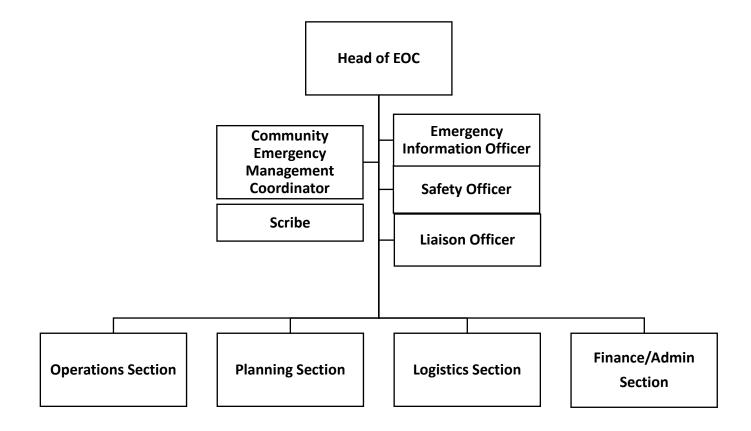
The Emergency Control Group (ECG) is the group that is responsible for the direction and control of the overall emergency response within the community. The ECG ensures the provision of the essential services necessary to minimize the effects of an emergency on the community.

The Emergency Control Group is made up of the following members or their alternates.

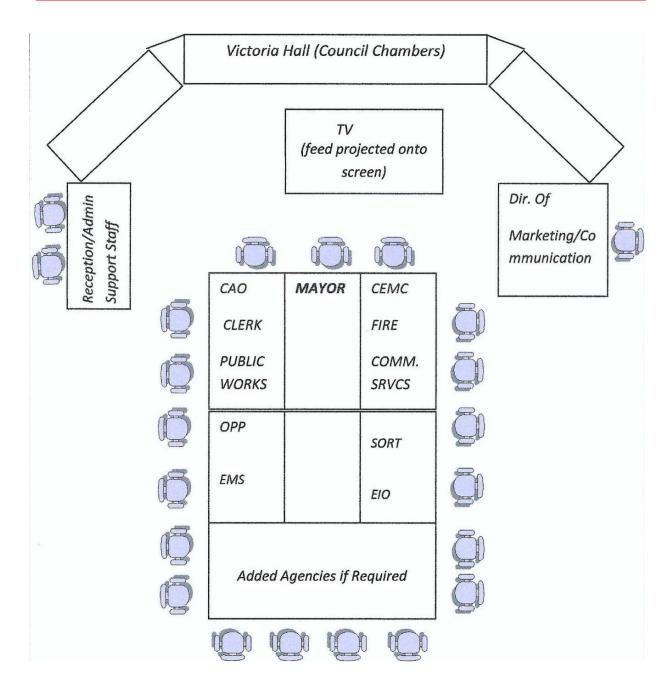
Mayor
CAO
Fire Chief(s)
OPP
Director of Operations
Director of Parks, Recreation & Facilities
CEMC
Emergency Information Officer
Treasurer
Scribe

Additional persons may be added depending on the nature of the emergency. These include, but are not limited to, municipal staff, representatives of Conservation Authorities, the County Health Unit, other levels of government, Utilities, Industry, and private businesses.

Structure of the Community Control Group (CCG)



Emergency Operations Centre Set-up and Seating Arrangement (EOC)



Activation

In the event of an actual or potential emergency, any member of the Municipal Emergency Control Group (MECG) may request that the Emergency Plan be implemented by contacting the CAO and/or the CEMC. The CAO and/or CEMC will decide on the level of activation depending on the information available at the time.

If a decision is made to assemble members of the Municipal Emergency Control Group, it will be immediately communicated by means of a Fan-Out System that will normally be initiated by the CEMC. The CEMC will contact members to assemble at either the Primary or an Alternate Emergency Operations Centre. Members may also assemble virtually depending on the situation.

The CEMC will primarily contact members of the MECG by phone, however, Text Messaging and Email may also be used.

Emergency Notification System contact numbers and procedures are located in **Appendix A**.

Immediately following receipt of an activation message each member of the Municipal Emergency Control Group will also initiate their own internal departmental notification procedures.

The Emergency Plan may be implemented in whole, or in part, based on conditions at the site or severity of the situation.

Members of Municipal Emergency Control group (MECG) Priorities

1) Support Site Incident Command.

- i) Ensure Site Incident Command is supported with necessary information, personnel, and other material resources as required to assist in mitigation of the incident.
- ii) Functions or activities such as notifications, public information, media relations, resource acquisition, employee call-ins, record keeping, etc. are best handled by the MECG.

2) Maintain essential services.

i) Ensure that essential municipal services are maintained to the best extent possible for unaffected areas of the Town of Petrolia.

3) Monitor, Inform, and Alert.

- i) The MECG must both give and receive information. The MECG undertakes Intelligence gathering to identify potential problems and provide prompt notification to employees and response organizations.
- ii) The MECG also ensures that members of the public, as well as external stakeholders, agencies, and levels of government, know about the emergency and the Municipality's response.

4) Verify and Document Response.

i) The MECG must create a mechanism to verify the steps taken to respond to the emergency, preserving a record of the actions taken to protect people, property, and infrastructure. The MECG pursues "best practices" by documenting information received and the steps taken.

5) Coordinate Recovery and Restoration.

i) In addition to supporting response efforts, it is the responsibility of the Municipal Emergency Control Group to coordinate strategies for the recovery and full restoration of the community. As a result, recovery and restoration will form the majority of the MECG's efforts, particularly as emergency services complete their response efforts at the site.

ROLES AND RESPONSIBILITIES

Members of the Municipal Emergency Control Group (MECG) are responsible for the following:

- Implementing the Emergency Plan in whole or in part to respond to an impending, potential, or existing emergency.
- Coordination and direction of Community resources used to mitigate the effects of an emergency.
- Ensuring adequate emergency service provisions are maintained in unaffected portions of the municipality.
- Ensuring that the composition of the MECG is appropriate to mitigate the effects of a given emergency, by determining which, if any, ad-hoc members are required.
- Advise the Head of Council regarding the need for declaration or termination of an emergency.
- Advising the Head of Council regarding requests for assistance from the Province and the Federal Government.
- Ensuring the provision of essential resources and services to support emergency response activities.
- Coordination of services provided by outside agencies.
- Appointing or Confirming an Emergency Site Manager.
- Ensuring that the Emergency Information Officer is kept informed and up to date to facilitate the information flow to the media and the public.
- Coordinating the evacuation of citizens who may be in danger.
- Discontinuing utilities or services provided by public or private concerns, i.e.. Hydro, water, gas, or closing businesses.
- Appeals for volunteers.
- Establishment of advisory subcommittees to work on specific problem areas related to the emergency, as required.
- Authorization of expenditures during the emergency; provision for cost accounting and facilitation of cost recovery.
- Maintenance of an operational log detailing the group's decisions and activities.
- Deactivating the Plan and notifying all of those who had been notified of its activation.
- Conducting and participating in a debriefing, generating a post-emergency report, and implementing recommendations for improvement of the emergency response plan.

Mayor

The Head of Council, or designate, is responsible for:

- Providing overall leadership for the emergency response within the Town of Petrolia.
- Declaration of an Emergency within the designated area.
- Termination of an Emergency.
- Notifying the Province of Ontario of the declaration of emergency, and termination of the emergency. (Contact made through Emergency Management Ontario)
- Taking such action and making such orders, as considered necessary and not contrary to law, in order to protect the health, safety, welfare, environment, and property of residents in the Town of Petrolia.
- Ensuring the members of the Council are advised of the declaration and termination of an emergency and are kept informed of the emergency operational situation.
- Ensuring that the local MPP and MP, neighboring municipalities, and the County
 of Lambton are advised of the declaration and termination and kept informed of
 the emergency.
- Approving all major announcements and media releases prepared by the Emergency Information Officer, in conjunction with the CAO.
- Participating in news conferences and media briefings as arranged and prepared by the Emergency Information Officer.
- Maintaining a personal log of actions taken and decisions made.

TOWN OF PETROLIA EMERGENCY RESPONSE PLAN CHIEF ADMINISTRATOR OFFICER / TREASURER (CAO)

The CAO, or designate, is responsible for:

- Coordinating all operations within the Emergency Operations Centre, including the scheduling of regular meetings.
- Chairing meetings of the Municipal Emergency Control Group.
- Advising the head of council on policies and procedures, and all other administrative matters, as appropriate.
- Ensuring an Incident Commander has been appointed at the emergency site.
- Ensuring a communication link is established between the Municipal Emergency Control Group and the Incident Commander at the emergency site.
- Approving, in conjunction with the Head of Council, major announcements and media releases prepared by the Emergency Information Officer, in conjunction with the MECG.
- Appointing an individual to oversee staffing of Municipal phone lines to provide information to the public.
- Calling out additional municipal staff as required.
- Ensuring a master record of all events and actions taken is maintained throughout the emergency.
- Maintaining a personal log of actions taken and decisions made.

Fire Chief(s)

The Petrolia Fire Chiefs, or designates, are responsible for:

- Requesting activation of the emergency notification system.
- Providing the Municipal Emergency Control Group with information and advice regarding all operations associated with fire suppression, fire prevention, hazardous materials response, and fire search and rescue.
- Establishing an ongoing communications link with the senior fire official at the scene of the emergency.
- Initiating Mutual Aid as required.
- Determining if additional or specialized equipment is required ie. protective suits,
 Chemical, Biological, Radiological, Nuclear team (Haz-Mat), etc.
- Coordinating or assisting with rescue, first aid, casualty collection, evacuation, etc.
- Providing an Emergency Site Manager as required.
- Maintaining a personal log of actions taken and decisions made.

OPP

The Ontario Provincial Police Representative is responsible for:

- Requesting activation of the emergency notification system.
- Advising the Municipal Emergency Control Group regarding the protection of life and property and matters relating to the provision of law and order.
- Establishing and maintaining ongoing communications with the senior police representative at the emergency site.
- The provision of traffic control to facilitate the movement of emergency vehicles.
- Co-ordination of evacuation routes.
- The protection of life and property and the provision of law and order.
- Ensure perimeter security and crowd control at emergency sites.
- The provision of police services in evacuation centers, morgues, and other facilities as required.
- Notifying the coroner of fatalities.
- Liaison with external law enforcement agencies, as required.
- Provide an Emergency Site Manager if requested by the Municipal Emergency Control Group.
- Maintaining a personal log of decisions made and actions taken.

Director of Operations

The Director of Operations, or alternate is responsible for.

- Requesting activation of the emergency notification system.
- Providing the Municipal Emergency Control Group with information and advice on Public Works matters, including transportation infrastructure, road maintenance, clearing or construction, sanitation resources, or engineering matters.
- Liaison with the senior public works officials from the neighboring community(s) and the County of Lambton to ensure a coordinated response.
- The provision of engineering assistance.
- The construction, maintenance, and repair of public roads.
- Ensuring access and egress for emergency vehicles to/from the emergency site.
- Assistance with road closures and/or roadblocks.
- Maintenance of sanitation and a safe supply of potable water, as required.
- The provision of equipment for emergency pumping operations.
- Discontinuing any public works service to any consumer, as required, and restoring these services when appropriate.
- Liaise with Electrical and Gas utilities.
- Providing public works vehicles and resources to support ongoing emergency response efforts, as required.
- Maintain liaison with flood control, conservation, and environmental agencies and be prepared to take preventative action.
- Providing an Emergency Site Manager if required.
- Maintaining a personal log of decisions made and actions taken.

Director of Parks, Recreation & Facilities

The Director of Parks, Recreation & Facilities is responsible for:

- Ensuring Municipal facilities are available for evacuation or reception center purposes if required.
- Managing reception centers or emergency shelters, arranging for registration of occupants.
- Executing any related service agreements with third-party organizations for the operation of a reception center or emergency shelter.
- Designation and arranging for the opening of additional reception centres or emergency shelter locations, as required.
- Establishing a communications link between the Town's Emergency Operation Center and the reception Centre or emergency shelter.
- Liaising with the Medical Officer of Health and/or Lambton Public Health as needed on areas of mutual concern regarding operations at the reception center/emergency shelter.
- Overseeing the recruitment, training, registration, and deployment of volunteers at the reception center/emergency shelter.
- Maintaining a personal log of all actions taken.

CEMC

The Community Emergency Management Coordinator is responsible for:

- Activation of the Emergency Control Group through the use of the Emergency Fan-Out Notification System.
- Providing information, advice, and assistance to members of the Municipal Emergency Control Group on Emergency Management procedures, principles, and legislation.
- Providing direction to Emergency Operations Centre support staff, as required, in support of the Control Group, and ensuring proper set-up and operation of the Emergency Operations Centre.
- Assisting the Emergency Information Officer, as required, regarding public information and messaging.
- Maintaining the Emergency Response Plan in accordance with the requirements of the Emergency Management and Civil Protection Act.
- Preparing and coordinating training and exercise simulations for members of the Emergency Control Group and alternates.
- In conjunction with the CAO, coordinate a post-emergency debriefing and assist in the development of a final report to the Mayor and Council.
- Maintaining a personal log of actions taken and decisions made.

Emergency Information Officer

The Emergency Information Officer is responsible for.

- Providing timely information to the public regarding the emergency and efforts
 within the municipality to respond to and recover from the event. This will also
 include advisories on what actions the public should take to help ensure their
 safety.
- Developing initial and subsequent media releases, subject to approval by the Head of Council and the CAO.
- Establishing linkages with provincial, county, and industry media officials as appropriate.
- Coordinating interviews and media briefings and preparing the Head of Council and other members of the Municipal Emergency Control Group as required.
- Designate a site media spokesperson as appropriate. (OPP has staff trained in media relations)
- Ensure ongoing communication with the site media spokesperson to ensure consistent messaging.
- Liaising with the CAO on the setup and staffing of public inquiry lines.
- Ensuring the municipal website is kept up-to-date with the latest approved information.
- Monitoring of Twitter and Social Networking sites.
- Maintaining copies of all media releases.
- Maintain a personal log of actions taken and decisions made.

Treasurer/Deputy Administrator

The Treasurer/Deputy Administrator, or alternate, is responsible for:

- Providing the MECG with information and advice on financial matters as they relate to the emergency.
- Acting as Purchasing Coordinator for MECG response activities.
- Ensuring that a record is maintained of all expenditures related to the emergency for potential claim purposes.
- Ensuring the prompt payment and settlement of all invoices and claims incurred during the emergency.
- Assisting the CAO as required.
- Maintaining a personal log of decisions made and actions taken.

Scribe

The Emergency Operations Centre Scribe is responsible for:

- Maintaining a record of all important decisions made and actions taken by the Municipal Emergency Control Group.
- Ensuring that Maps and Status Boards are kept up to date, with the assistance of the CEMC.
- Ensuring all members of the EOC sign in and that attendance records are maintained.
- Arranging for printed material as required
- Coordinating the provision of clerical staff to assist in the Emergency Operations Centre as required.
- Provide support to the Head of Council and CAO as required.
- Maintain a personal log of actions taken and decisions made.

EMERGENCY OPERATIONS CENTRE

The Emergency Operations Centre (EOC) serves as the coordination point for response and recovery activities taking place within the Town of Petrolia. The EOC is the location where members of the Emergency Control Group gather to support Incident Command activities and needs, share information, provide advice, and input for major decisions, and implement the desired strategic course of action in a coordinated and effective way. The role of the Emergency Control Group is also to ensure that the community is properly informed and updated on the status of the emergency.

The Emergency Operations Centre must be comfortable, have good communications, and be secure from unnecessary distractions. Only Emergency Control Group members or support staff should have access to the Emergency Operations Centre. No media are allowed into the Emergency Operations Centre, nor is anyone who has not been authorized by the CAO.

EOC Location:

The Emergency Operations Centre normally has both primary and secondary locations. During the notification process, directions will be given as to which location members of the Municipal Emergency Control Group (MECG) will report.

For example, members will be told that.

"This is an Emergency Plan activation. You should report to the primary Emergency Operations Centre immediately."

The primary and secondary locations are geographically separated so that if one or the other is endangered or rendered non-functional as a result of the emergency situation the other should be safe and operational.

Primary EOC Location Petrolia Town Hall Office

(Council Chambers) 411 Greenfield St,

Petrolia, ON

Alternate EOC Location Petrolia Fire Hall

370 Centre St. Petrolia, ON

Emergency Operation Center (EOC) Set-up and Operation

Upon receiving notification, the CEMC will contact the administrative staff assigned the task of setting up the Emergency Operations Centre. The Emergency Operations

Centre will be set up and operational within one hour of activation. The CEMC will supervise the setup and ensure operational viability.

Upon arrival at the Emergency Operations Center, each Emergency Control Group member/designate will.

- a. Sign In
- b. Check telephone/communications devices.
- c. Open personal log.
- d. Contact his or her department and obtain a status report.
- e. Participate in the initial briefing.
- f. Participate in planning the initial response/decision-making process.
- g. Pass Emergency Control Group decisions onto their departments and/or areas of responsibility.
- h. Continue participation in the EOC Operations Cycle.

Upon leaving the Emergency Operations Centre, each Control Group member will.

- a. Conduct a handover with the person relieving them.
- b. Sign out on the location board indicating where they can be reached.

Once the initial response is established, routines are put into place by the CAO. The EOC functions most efficiently on a system known as an Operations Cycle.

EOC Operations Cycle

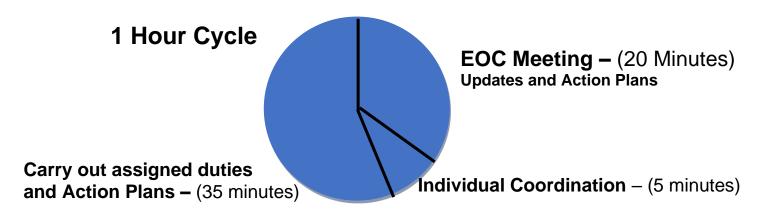
The Operations Cycle is how the Municipal Emergency Control Group (MECG) manages overall emergency operations. MECG members will come together usually around a planning board or map at which time they will in turn report their departmental status as well as immediate needs. It is essential that every member, covering each area of responsibility, be heard during this process. The MECG is a team, and the actions taken by one, or the lack of action by one, may have a significant impact on operations.

The round table discussion should include problems, questions, resource requests, and any other relevant information so that timely informed decisions can be made as a group. Once the meeting is completed, the members should contact their departments and pass on any relevant information or directives that come out of the Control Group meeting. The frequency of meetings is determined by the CAO but should reflect the pace of the emergency and occur on a scheduled basis which may be adjusted accordingly.

During the period after the meeting and dissemination of information, members will be in the process of gathering information and preparing for the next scheduled meeting. The MECG members use this time to follow up and ensure that decisions are being implemented. During Municipal Emergency Control Group meetings there should be no interruptions. All phone or radio communication to and from the EOC should occur before or after the formal meetings of the MECG.

- The Control Group should have regular meetings to share information and discuss actions to be taken, and/or issues to be resolved.
- Meetings should be brief and free from interruptions.

EXAMPLE:



INCIDENT MANAGEMENT SYSTEM

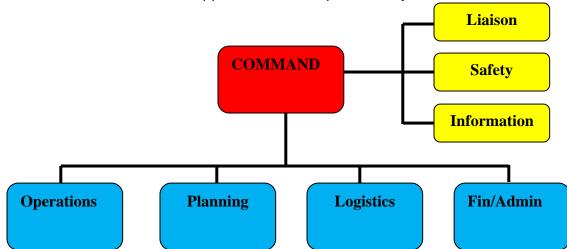
The Town of Petrolia has adopted the Incident Management System (IMS) approach to Emergency Management and Emergency Response.

The Incident Management System is a standardized system that defines the basic command structure, roles, and responsibilities required for the effective management of an emergency incident or situation.

The Incident Management System is comprised of the Incident Command System (ICS) along with regular training and exercises. The Incident Command System (ICS), which is universally employed by emergency response agencies, is a systematic tactical approach for establishing command and control at an emergency incident. ICS is a scalable and modular approach that ensures that only one person is in command and control, that each responder only reports to one person, and that no one person supervises more than seven others.

ICS Components

ICS consists of five key elements: Command, Operations, Planning, Logistics, and Finance/Administration. Three support functions report directly to the Command.



ICS Functions

Command

- Provides overall leadership and direction.
- May delegate authority to others as required.
- Responsible for all activities until delegated and assigned to staff.

Operations

- Responsible for all tactical incident operations
- Implements strategy and tactics to carry out objectives.
- Supervises the tactical field resources.

Planning

- Collection, evaluation, and dissemination of operations information
- Maintains resource status.
- Compiles Incident Action Plan for short and long term.
- Develop alternative strategies.
- · Prepares demobilization plan.

Logistics

- Provides facilities, services, and material support.
- · Orders, receives, stores, and distributes supplies.
- Arranges for transportation of personnel, supplies, food, and equipment.

Finance/Administration

- · Collect all cost data.
- Tracks personnel and equipment time
- Processes claims for accidents and injuries.

Liaison

- Primary contact for supporting agencies and/or departments.
- Facilitates a two-way flow of information to ensure a coordinated response.

Safety

• Ensure the safety of all field personnel.

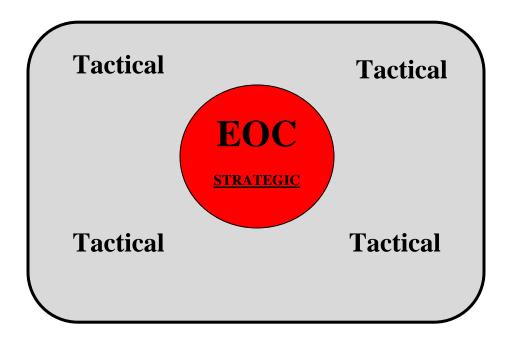
Information

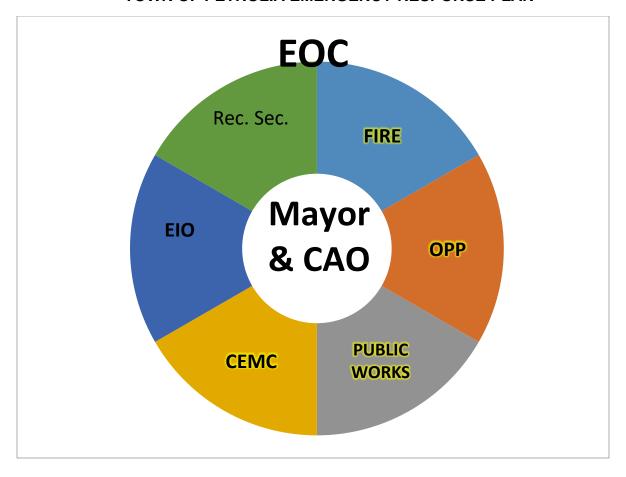
Conduit for information to internal and external stakeholders

<u>Implementation of IMS</u>

The Incident Command System is a **Tactical** response system and is primarily implemented at the Site of an emergency. However, the principles of the system can assist in the **Strategic** operations of the Municipalities Emergency Control Group in the Emergency Operations Centre.

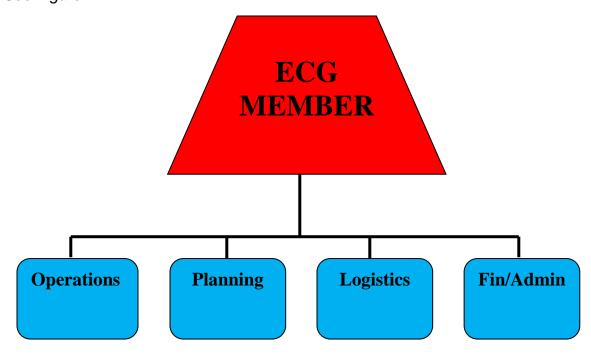
The Emergency Operations Centre (EOC) is a location where **Strategic** decisions are made by the Emergency Control Group. All tactical operations resulting from strategic planning done in the EOC are carried out by Emergency Response Personnel and municipal employees outside of the EOC.





Each Emergency Control Group member is in fact a Commander under IMS, making strategic decisions and overseeing the tactical response (Operations, Planning, Logistics & Fin/Admin) within his or her area of responsibility.

See Figure:



Each member of the Emergency Control Group is ultimately responsible for Operations, Logistics, Planning, Safety and Financial tracking within his or her department or division. The Emergency Control Group member may designate a departmental employee outside the EOC to oversee the tactical administration of any of those ICS responsibilities.

For smaller incidents or emergencies of limited scope or duration, individual Emergency Control Group members may be able to cover several areas of responsibility under IMS. However, as the scope of the event increases, or if a large departmental response is required, the ECG member would be advised to delegate those roles to staff outside of the EOC.

For example:

The Director of Operations may assign senior staff to oversee Operations and Logistics while maintaining responsibility for Planning & Finance/Administration.

The Director of Parks, Recreation & Facilities may assign an Operations Chief and Logistics Chief at each Evacuation Centre while maintaining the overall Planning and Administrative Functions for themselves.

An EOC member could assign all IMS roles to departmental staff in a complex emergency while maintaining the overall Command function for their division.

It is important to remember that only members of the Municipal Emergency Control Group or approved individuals are permitted in the Emergency Operations Centre. Each member will communicate information and decisions approved within the EOC to their respective departments which may be gathered in departmental control centres or deployed to various functions throughout the municipality. EOC members will also bring forward information, plans, comments, and suggestions from departments to assist in decision-making and strategic planning.

